

TRANSNET



REINVENT
FOR GROWTH

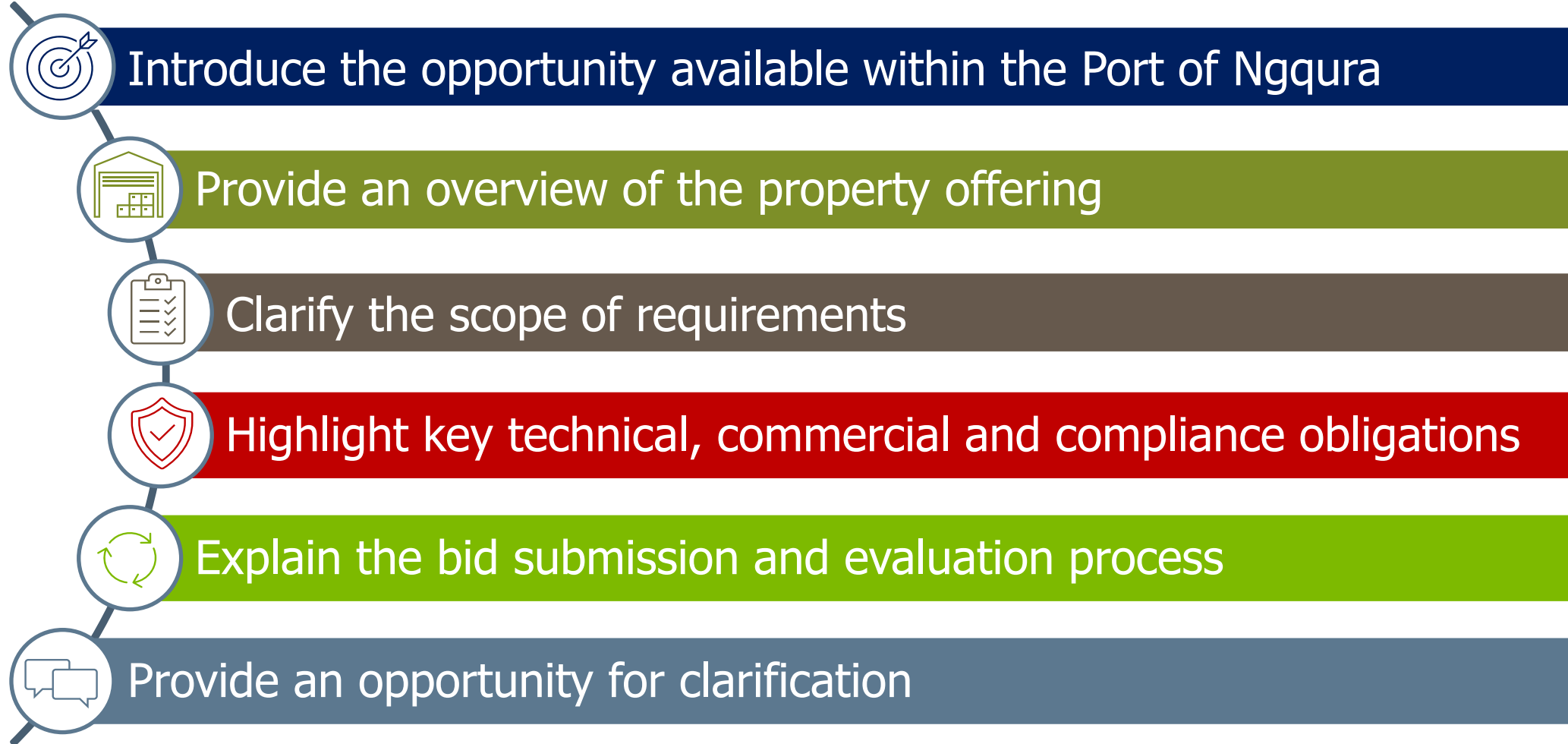
REQUEST FOR PROPOSAL PEH/08/2026 PORT OF PORT ELIZABETH

Non-Compulsory Briefing
Presentation





Welcome & Purpose of the Session



Disclaimer: Information presented during this briefing must be read together with the RFP and all annexures. In the event of any inconsistency, the RFP shall prevail.



TIMELINES

TRANSNET





Timelines

ACTIVITY		DATE
	Tender Advertisement	28 August 2026
	Non-Compulsory Briefing Session	4 September 2026 @12h00
	Query Closing Date	25 September 2026 @ 12h00
	Tender Closing Date	2 October 2026 @ 12h00

Transnet Tender Portal : <https://transnetetenders.azurewebsites.net>

Communication: popeleaseapplications@transnet.net

Accessing Transnet e-Tenders Portal

Landing Page

Page 2 Banner

Tab Selection

Transnet is transitioning to a new eSupplier Portal

Transnet's new eSupplier Portal is now live across all Transnet Operating Divisions as part of our Transnet Digital Procurement System. This enhances efficiency, transparency, and user experience.

Please note: Please continue to check both the E-tender system as well as the new eSupplier Portal for any opportunities.

Old eTender System **New eSupplier Portal**

For queries or assistance, please contact the **Help Desk** at
Tel: +27 11 308 3000 | **Email:** enquiries@transnet.net

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Stay on eTender **eSupplier Portal**

For queries or assistance, please contact the **Help Desk** at **Tel:** +27 11 308 3000 | **Email:** enquiries@transnet.net

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delivering freight reliably

HOME ADVERTISED TENDERS CONTACT

SIGN IN/REGISTER



TNPA RESERVATIONS AND DISCLAIMERS

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Prohibition of Communication with Bidders



⊘ PROHIBITED COMMUNICATION	✓ APPROVED PROCESS
○ WhatsApp messages with bidders	✓ All queries via official RFP channel
○ Direct emails to/from bidders	✓ Centralised communication only
○ Phone calls or virtual meetings	✓ Responses issued to all bidders equally
○ Social media or informal discussions	✓ Maintain full audit trail of communication
○ Providing clarification outside the RFP process	✓ Report unsolicited contact immediately



IMPORTANT

1. Any communication outside the formal process compromises **fairness and transparency**
2. Unsolicited contact (WhatsApp, email, calls) must be **reported to SCM immediately**
3. Non-compliance may result in:
 - **Bidder disqualification**
 - **Disciplinary action**

TNPA Reservations & Disclaimers



PROCESS CONTROL



- May modify RFP / request re-submissions
- May cancel bid process
- May award partially or split awards
- May award to next-ranked bidder

COMPLIANCE REQUIREMENTS



- Mandatory **CSD registration**
- Must be **tax compliant**
- TNPA may **validate information**
- False info → **cancellation / blacklisting**

BID RULES



- No changes to rental after closing
- Bidders bear own costs
- Evaluated via internal governance

KEY TIMELINES



- 120-day validity
- 7-day cooling-off period
- Lease signed within 5 days



RETURNABLE DOCUMENTS

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Returnable Documents

MANDATORY 	OTHER RETURNABLE 	ESSENTIAL (DUE DILIGENCE) 
If not submitted → DISQUALIFIED	If not submitted → No points awarded	May be requested by TNPA
1. Rental Offer	1. B-BBEE Certificate/ Sworn Affidavit or required proof to claim specific goals 2. Capital Expenditure Plan 3. Maintenance Plan 4. Company Profile 5. Business Plan 6. Reference Letters 7. Bank Rating Code	1. SBD 1 Form 2. Bidder's Disclosure 3. Company Resolution 4. Tax Compliance Pin 5. National Development Plan 6. Environmental Management Plan 7. JV Agreements (where applicable) 8. Letter of Good Standing 9. Traffic Management Plan 10. Financial Statements/ Projected Cash Flows



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EVALUATION CRITERIA





RFP Document

Section 1 - 2

General Requirements, Rules and Provisions

1. SBD 1 Form
 - a. Bidders Information
 - b. Tax Compliance Pin
 - c. CSD Registration Information
2. Terms and Conditions of Bidding
 - a. Instructions
 - b. Disclaimers
 - c. Legal Review
 - d. CSD Requirements
 - e. Tax Compliance

Section 3 -4

Scope, Evaluation and Pricing

1. Details of Property
2. Evaluation Methodology
 - a. Step 1
 - b. Step 2
 - c. Step 3
 - d. Step 4
 - e. Step 5
 - f. Step 6
 - g. Step 7
3. Pricing – Rental Offer
 - a. Rate per square meter
 - b. Monthly rental excluding and including VAT
 - c. Escalation %
 - d. 5-year rentals excluding and including VAT

Section 5

Returnable Documents

1. Mandatory Returnable Documents
2. Other Returnable Documents
3. Essential Returnable Document

Section 6-12

Documents to be completed by the Bidder which include:

1. Proposal Form
2. Certificate of Acquaintance to RFP, Lease Agreement and Other documents
3. RFP declaration
4. RFP clarification Request
5. Specific Goals Claim Form
6. National Development Plan
7. POPIA



Stages of Evaluation

STAGE 1		STAGE 2	STAGE 3			
Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 7
Administrative 1. Bid on time 2. Mandatory Returnable Documents 3. Validity of returnable documents for scoring 4. Signed by relevant personnel *must comply to progress to Step 2	Substantive Responsive 1. Priced rental submitted and signed off as required. *must comply to progress to Step 3	Minimum Thresholds 1. Experience and Track Record 2. Business Plan/ Technical Proposal *must meet minimum 66.67/100 to progress to Step 4	Weighted scoring out of 100 1. Price (80/90) 2. Specific Goals (20/10) *bidders are ranked	Post Bid negotiation 1. Bidders ranked 2 nd and 3 rd may be negotiated with 2. Recommendation to 1 st governance structure 3. Negotiation (if required)	Selection of the Bidder 1. Final recommendation 2. Final approval *application of objective criteria and recommendation for lease	Award 1. Award Letters 2. Reject Letters 3. 7 day cooling off 4. Signature of lease



Functional Evaluation

CRITERIA	WEIGHTING	PROOF TO BE PROVIDED	POINTS	MINIMUM REQUIREMENT	
Previous Experience	25	Company Profile Reference Letters	6	4	
Track Record	15	Bank Rating not older than 3 months	3	2	
Alignment to Port Development Framework Plan	10	Business Plan	3	2	
Market Analysis	10	Business Plan	3	2	
Operations Add Value to Port	10	Business Plan	3	2	
Capital Expenditure/ Refurbishment Plans	10	Business Plan	3	2	
Maintenance Plans	10	Business Plan	3	2	
Viability of Revenue and Cash Flow	10	Business Plan	3	2	
	100		27	18	66.67



Functional Evaluation - Adapted

CRITERIA	WEIGHTING	PROOF TO BE PROVIDED	POINTS	MINIMUM REQUIREMENT	
Previous Experience	30	Company Profile Reference Letters	6	4	
Track Record	20	Bank Rating not older than 3 months	3	2	
Alignment to Port Development Framework Plan	10	Business Plan	3	2	
Market Analysis	10	Business Plan	3	2	
Operations Add Value to Port	15	Business Plan	3	2	
Viability of Revenue and Cash Flow	15	Business Plan	3	2	
	100		21	14	66.67

Functional Evaluation - Guidelines



CAPEX & MAINTENANCE METHODOLOGY

- Must align **schedule with methodology**
- Use **Gantt / activity sequencing**
- Detail to **Level 3 activities**
- Clear execution flow required

👉 Scoring:

- Concise → full detail + sequencing
- Good → detailed but less optimised
- Average → high-level only



FINANCIAL VIABILITY

- Assumptions must be **clearly justified**
- Cashflow must be **credible and supported**
- Negative cashflow → **mitigation required**



JOINT VENTURE (JV) REQUIREMENTS

- Bid must be in **JV name (not individual)**
- **Signed JV agreement** required
- % split + roles must be defined
- Evaluated on **single B-BBEE scorecard**
- All parties must be **CSD & tax compliant**



BENEFICIAL OCCUPATION

- Must be **fully motivated in Business Plan**
- Subject to **TNPA approval**
- Bidder carries **all holding costs**

Price Evaluation



GUIDELINES

Price Evaluation Formula

TNPA will apply one of the following formulae based on the applicable score weight (80 or 90):

80-Point Scale

$$PS = 80 \times (1 + (Pt - P_{max}) / P_{max})$$

90-Point Scale

$$PS = 90 \times (1 + (Pt - P_{max}) / P_{max})$$

Where:

PS = Points scored for the bid under consideration

Pt = Price of the bid under consideration

Pmax = Price of the highest acceptable bid

Specific Goals

Selected Specific Goal	Number of points allocated (80/20)	Number of points allocated (90/10)
B-BBEE Level of contributor – Level 1 & 2	10	5
+50% Black Youth Owned Entities	5	2
+ 30% Black Women Owned entities	3	2
+50% Entities Owned by People with Disability (PWD)	2	1
Non-Compliant and/or B-BBEE Level 3-8 contributors	0	0

***Bidders can score points in 1 or more areas of the specific goals**



EXAMPLES

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Arrow Company Profile

Arrow is a global provider of products, services, and solutions to industrial and commercial users of electronic components and enterprise computing solutions, with 2012 sales of \$20.4 billion. Arrow serves as a supply channel partner for over 100,000 original equipment manufacturers, contract manufacturers, and commercial customers through a global network of more than 470 locations in 55 countries. A Fortune 150 company with 16,500 employees worldwide, Arrow brings the technology solutions of its suppliers to a breadth of markets, including industrial equipment, information systems, automotive and transportation, aerospace and defense, medical and life sciences, telecommunications and consumer electronics, and helps customers introduce innovative products, reduce their time to market, and enhance their overall competitiveness.

FAST FACTS

- | | |
|--|---|
| >> Ticker Symbol: ARW (NYSE) | >> Fortune 500 Ranking: 141 |
| >> 2012 Sales: \$20.4 billion | >> Employees Worldwide: 16,500 |
| - Global Components: \$13.4 billion | >> Customers Worldwide: 100,000 |
| - Global Enterprise Computing Solutions: \$7 billion | >> Industry: Electronic Components and Computer Products Distribution |
| >> 2012 Net Income: \$506.3 million | >> Founded: 1935 |
| >> 2012 Operating Income: \$804.1 million | >> Incorporated: 1946 |
| >> 2012 EPS: \$4.56 | >> Public: 1961 |
| >> Locations: more than 470 worldwide | >> Website: www.arrow.com |

Executive Officers

Michael J. Long
Chairman, President and Chief Executive Officer

Paul J. Reilly
Executive Vice President, Finance and Operations, and Chief Financial Officer

Peter S. Brown
Senior Vice President, General Counsel and Secretary

Andrew S. Bryant
President, Global Enterprise Computing Solutions

Vincent P. Melvin
Vice President and Chief Information Officer

M. Catherine Morris
Senior Vice President and Chief Strategy Officer

Eric J. Schuck
President, Global Components

Gretchen K. Zech
Senior Vice President, Global Human Resources

2012 Sales by Geographic Region
2012 Sales by Geographic Region



Company Profile

BUSINESS REFERENCE LETTER

[Your Name]
[Your Title/Position]
[Your Company Name]
[Company Address]
[City, State, ZIP Code]
[Email Address]
[Phone Number]
[Date]

[Recipient's Name]
[Recipient's Position/Title]
[Company Name]
[Company Address]
[City, State, ZIP Code]

Subject: Business Reference for [Company/Individual Name]

Dear [Recipient's Name],

I am writing this letter to provide a strong business reference for [Company/Individual Name]. Having had the opportunity to work closely with [Company/Individual Name], I can attest to their exceptional professionalism, quality of work, and commitment to excellence.

[Company/Individual Name] has consistently demonstrated their expertise and dedication in their respective field. Their attention to detail and ability to deliver high-quality results are commendable. They possess in-depth knowledge and skills that are evident in the successful completion of projects and their contributions to our business.

Furthermore, I have been impressed by [Company/Individual Name]'s strong work ethic and reliability. They consistently meet deadlines and exhibit a proactive approach in tackling challenges. Their excellent communication skills and ability to collaborate effectively with clients and team members have contributed significantly to the success of our joint projects.

I highly recommend [Company/Individual Name] for any business endeavors or partnerships. Their professionalism, integrity, and commitment to delivering exceptional results make them a valuable asset to any organization or project.

Should you require any additional information or have any specific questions regarding [Company/Individual Name], please do not hesitate to reach out to me. I am more than willing to provide further insights or elaborate on their qualifications.

Thank you for your attention to this reference. I have full confidence in [Company/Individual Name]'s abilities and potential for success.

Sincerely,

[Your Name]
[Your Title/Position]
[Your Company Name]

www.typecalendar.com

Reference Letters







Dear Valued Customer

Date Issued: 17-Jun-2025

FNB Refence Number: [REDACTED]

RE: BANK CODE REQUEST

1. We confirm, subject to the terms and conditions stated below, that ("the Account Holder") holds the following account with First National Bank, a division of FirstRand Bank Limited ("FNB"):

Account Name	[REDACTED]
Account Number	[REDACTED]
Account Type	BUSINESS ACCOUNT
Amount and Terms	R10 000.00 PER MONTH FOR 5 YEARS
Bank code	C Good for amount if strictly in way of business

Bank Code

RATIO	FORMULA	INTERPRETATION
Gross Margin Ratio	$\frac{\text{Gross Profit}}{\text{Net Sales}}$	Measures Gross Profitability and Pricing Strategy Effectiveness by Considering Sales Revenue and COGS
Operating Margin Ratio	$\frac{\text{Operating Income}}{\text{Net Sales}}$	Provides Insights Into Operational Efficiency and Profitability by Considering Sales Revenue and Expenses
Net Profit Margin Ratio	$\frac{\text{Net Income}}{\text{Net Sales}}$	Reveals Overall Profitability and Financial Performance by Considering Sales Revenue and Net Profit
Return on Assets (ROA)	$\frac{\text{Net Income}}{\text{Total Assets}}$	Measures Management's Effectiveness in Utilizing Assets to Generate Profit
Return on Equity (ROE)	$\frac{\text{Net Income}}{\text{Total Equity}}$	Indicates the Company's Ability to Generate Returns for Investors by Relating Profitability to Equity

Financial Ratios



Market Segmentation



Geographics

Country
City
Density
Language
Climate
Area
Population



Demographics

Age
Gender
Income
Education
Social Status
Family
Life Stage
Occupation



Psychographics

Lifestyle
AIO: Activity, Interest, Opinion
Concerns
Personality
Values
Attitudes



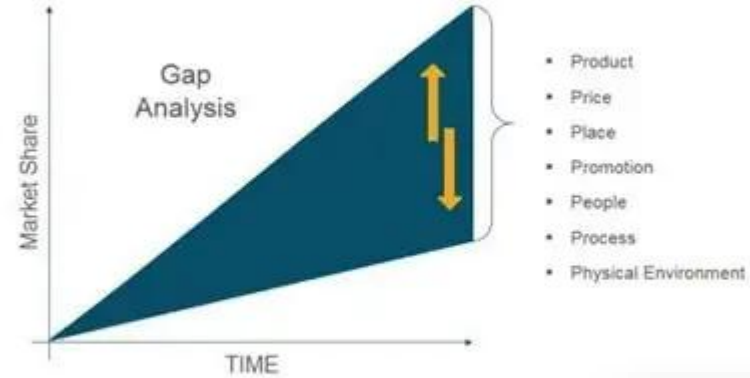
Behavioral

Benefits Sought
Purchase
Usage
Intent
Occasion
Buyer Stage
User Status
Life Cycle Stage
Engagement



Source: Jordie van Rijn - Emailmonday

Market Gap Analysis



This slide is 100% editable. Adapt it to your needs and capture your audience's attention.

Gap Analysis

SWOT ANALYSIS EXAMPLE

STRENGTHS

- Unique taste
- Quality ingredients
- Friendly staff

WEAKNESSES

- Low profits
- No business website
- Competition has more offerings

OPPORTUNITIES

- Market boom
- Could expand to add pastries
- Can implement loyalty program

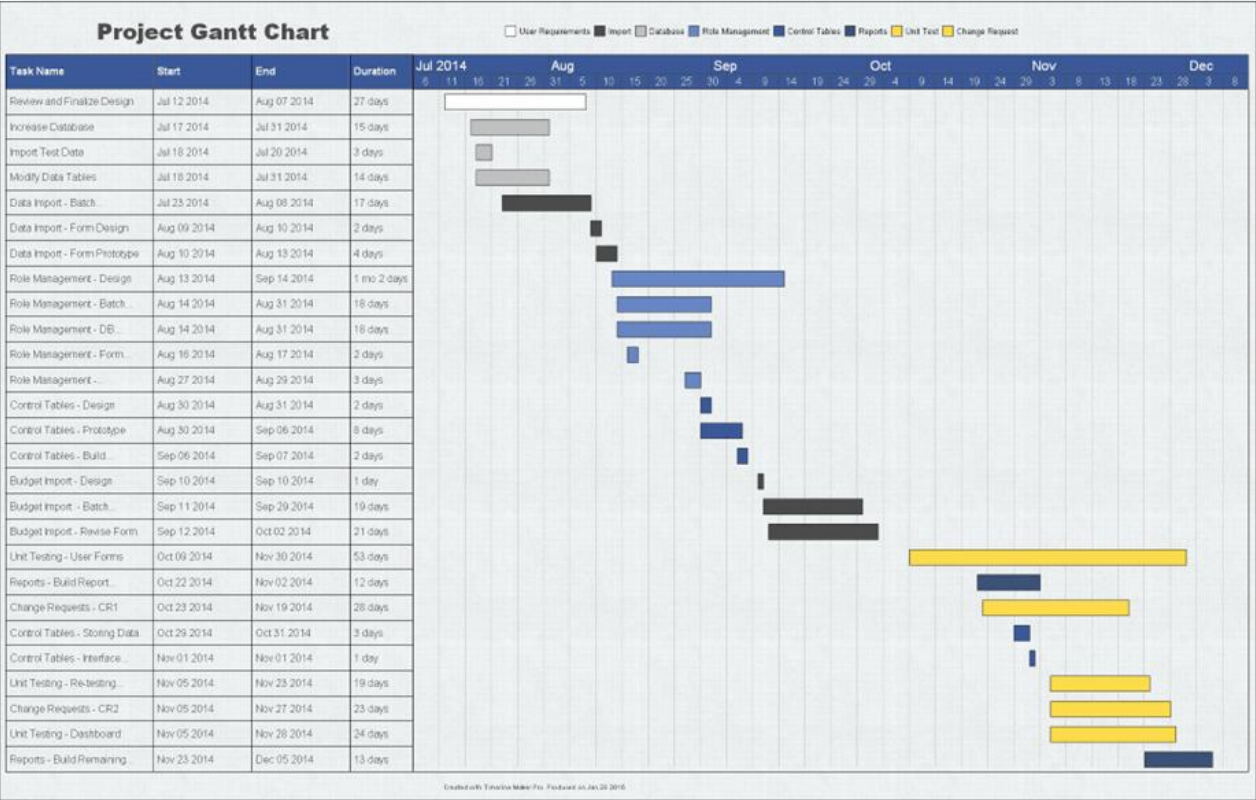
THREATS

- Gluten-free societal trend
- Drought
- Negative reviews

SWOT Analysis

Market/Segment Analysis

CAPEX & Maintenance Plans



CAPEX Plan

Planned Preventive Maintenance schedule

Activity & Location	Frequency	8-Apr	15-Apr	22-Apr	29-Apr	6-May	13-May	20-May	27-May	3-Jun	10-Jun	17-Jun	24-Jun	1-Jul	8-Jul	15-Jul	22-Jul	29-Jul
In House	Week	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	
Inspect perimeter gates & fencing	W																	
Inspect internal fire doors & final ex	W																	
Inspect Playground	W																	
Check fire alarms call points	W																	
Check H & C water services	W																	
Log/Record all Utility Meter Reading	M																	
Legionella Monitoring Tasks to be Recorded																		
Little used outlets flush through an	W																	
Sentinel Taps H/W should be at lea	M																	
Sentinel Taps C/W should be below	M																	
TMV's where fitted H/W should be	M																	
Water leaving Calorifer should be a	M																	
Water returning Calorifer should be	M																	
Shower heads/hoses dismantle &	M																	
Incoming cold water inlets should t	6M																	
Service & Re-commission Thermos	Y																	
Fire Safety Monitoring																		
Check indicator/alarm panel showin	D																	
Check all exits can be opened	D																	

Maintenance Plan

Examples – Cashflow Projections



	Year 1	Year 2	Year 3	Year 4	Year 5
Opening Cash Balance	\$50,000	\$51,000	\$32,000	\$88,000	\$169,000
Cash Inflows					
Sales Revenue	\$500,000	\$600,000	\$780,000	\$850,000	\$1,000,000
Loan Proceeds	\$100,000	-	-	-	-
Other Income	\$10,000	\$15,000	\$10,000	\$5,000	\$8,000
Total Inflows	\$610,000	\$615,000	\$790,000	\$855,000	\$1,008,000
Cash Outflows					
Operating Expenses	\$400,000	\$480,000	\$600,000	\$650,000	\$800,000
Loan Repayment	\$24,000	\$24,000	\$24,000	\$24,000	\$24,000
Capital Expenditures	\$150,000	\$80,000	\$50,000	\$30,000	\$10,000
Other Expenses	\$35,000	\$50,000	\$60,000	\$70,000	\$100,000
Total Outflows	\$609,000	\$634,000	\$734,000	\$774,000	\$934,000
Net Cash Flow	\$1,000	-\$19,000	\$56,000	\$81,000	\$74,000
Closing Cash Balance	\$51,000	\$32,000	\$88,000	\$169,000	\$243,000

Cashflow Projections



Q AND A



PROPERTIES ADVERTISED

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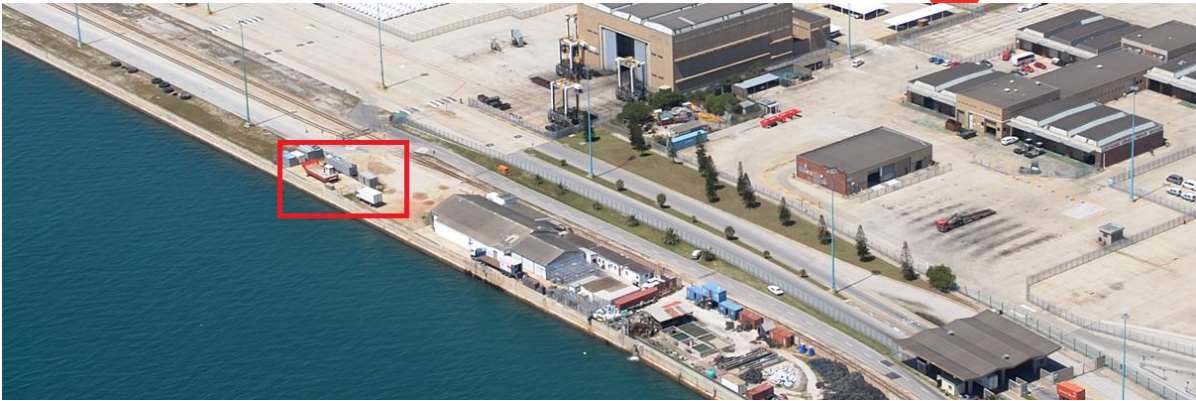
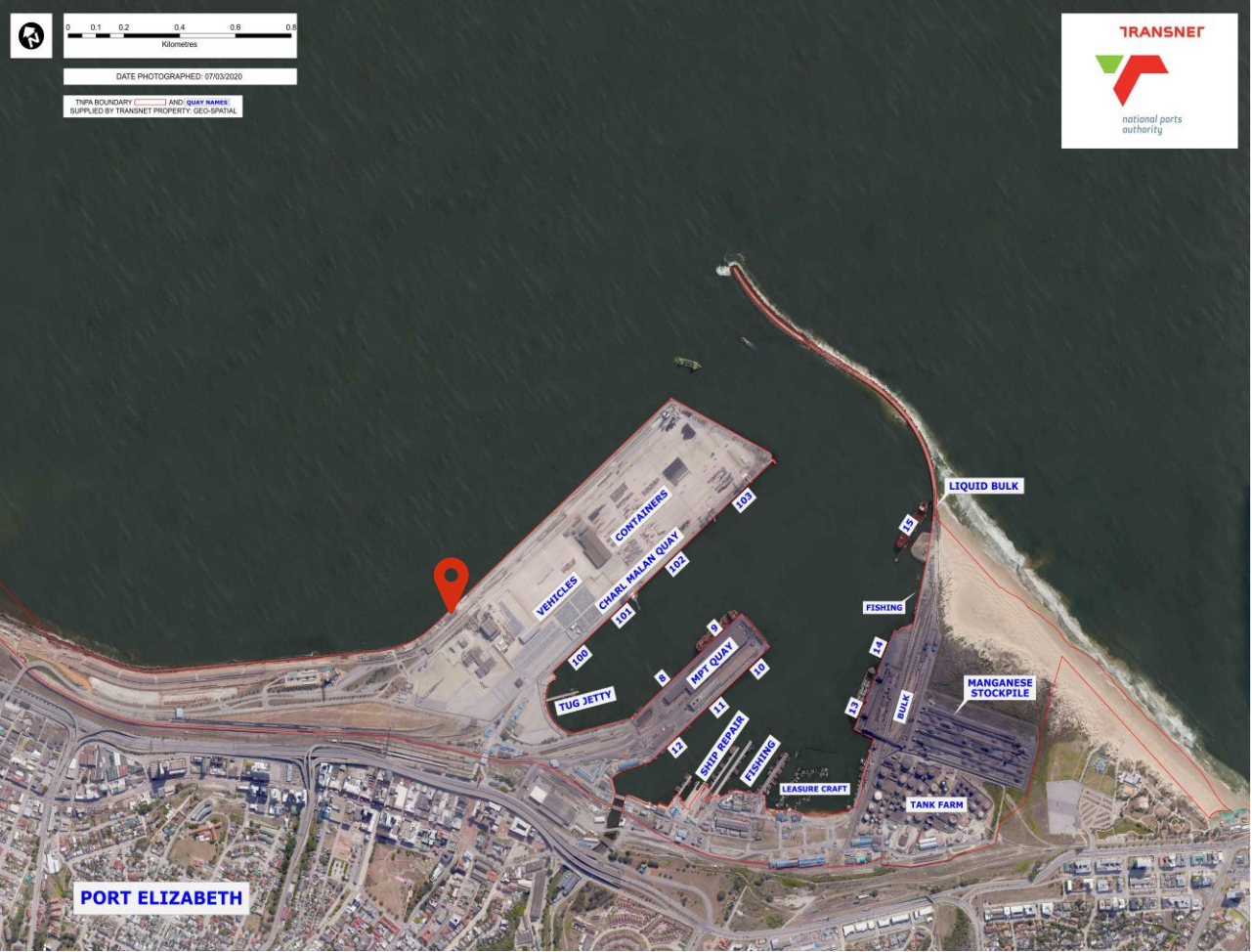


Available Premises

TENDER REF NO.	DESCRIPTION	EXTENT (M ²)	AVAILABLE FROM	USE	MAX TENURE
PEH/08/2026/01	Land	480	Immediately	Commercial	Up to 10 years
PEH/08/2026/02	Land & Building	1,854	Immediately	Commercial/Parking	Up to 5 years
PEH/08/2026/03	Building	252	Immediately	Offices/Storage	Up to 5 years
PEH/08/2026/04	Building	46	1 February 2027	Offices/Storage	Up to 5 years
PEH/08/2026/05	Offices/Warehouse	3,099	Immediately	Offices/Warehouse/Cold Storage	Up to 5 years
PEH/08/2026/06	Offices	262	Immediately	Offices/Storage	Up to 5 years
PEH/08/2026/07	Land & Building	747	Immediately	Offices/Storage/Workshop	Up to 5 years
PEH/08/2026/08	Land	604	Immediately	Commercial/Storage	Up to 5 years
PEH/08/2026/09	Land/Quay Space	78	1 August 2027	Commercial/Fishing	Up to 5 years
PEH/08/2026/10	Building	325	Immediately	Offices/Storage	Up to 10 years
PEH/08/2026/11	Land & Building	1,374	Immediately	Offices/Restaurant	Up to 10 years
PEH/08/2026/01	Land	480	Immediately	Commercial	Up to 10 years



Q AND A



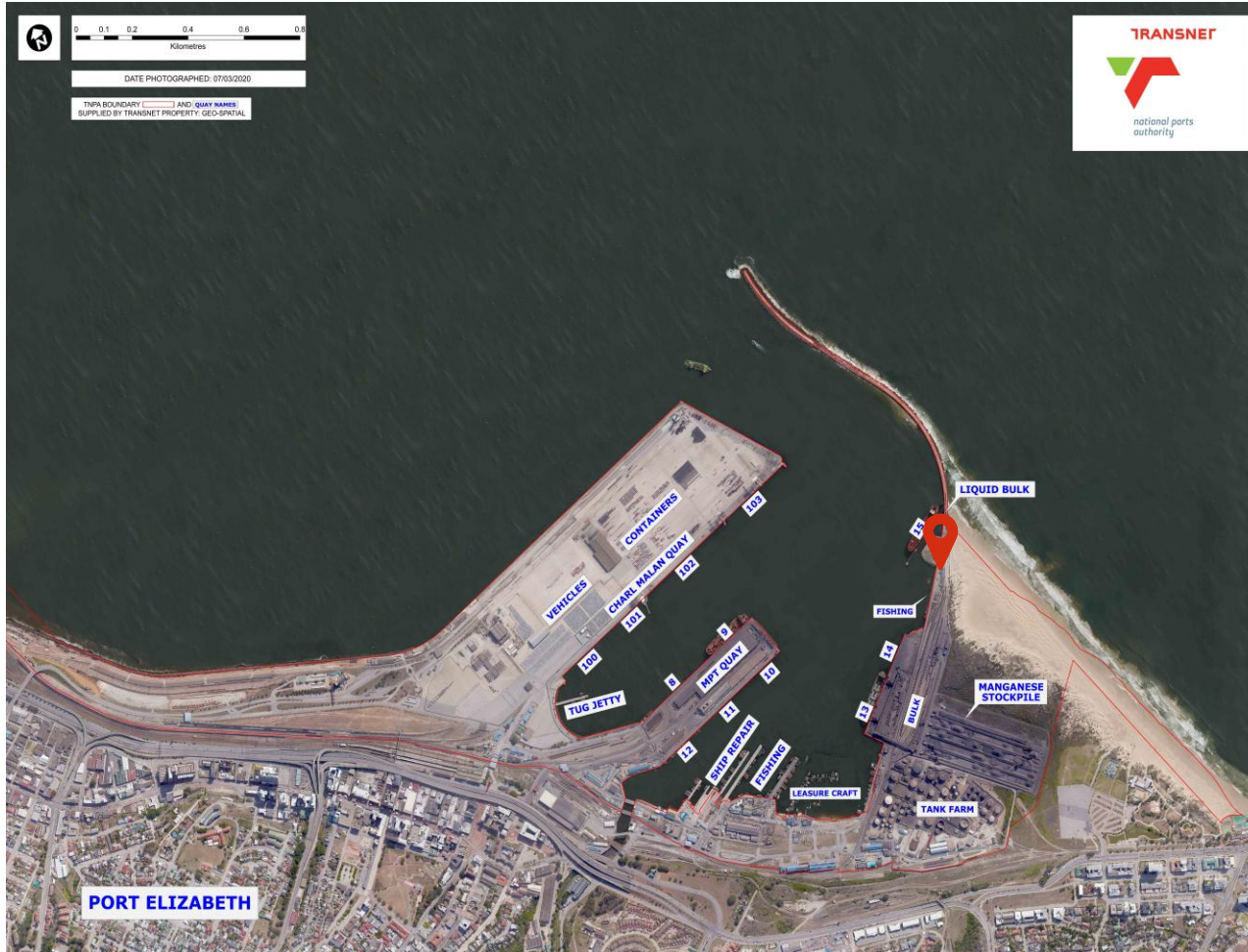
EXTENT (M ²)	AVAILABLE FROM	POTENTIAL USE	MAX TENURE
480	Immediate	Commercial/ Fishing	10 years
1. Land area on north sea wall 2. Vacant site ideal for fishing-related operations (ice plant, cold storage, or other marine industry activities). 3. On-site sea water intake possible; bidders must specify this requirement in proposals.			



EXTENT (M ²)	AVAILABLE FROM	POTENTIAL USE	MAX TENURE
1,854	Immediate	Commercial/ Parking	5 years
1. Vacant site suitable for port-related commercial activities, secure parking, or storage. 2. Concrete surface; good visibility and accessibility next to a popular recreational area. 3. No electricity or water connections; bidders must indicate if these services are required. 4. Contains a shelter measuring approximately 27m² 5. Contains a loading bank measuring approximately 143m²			



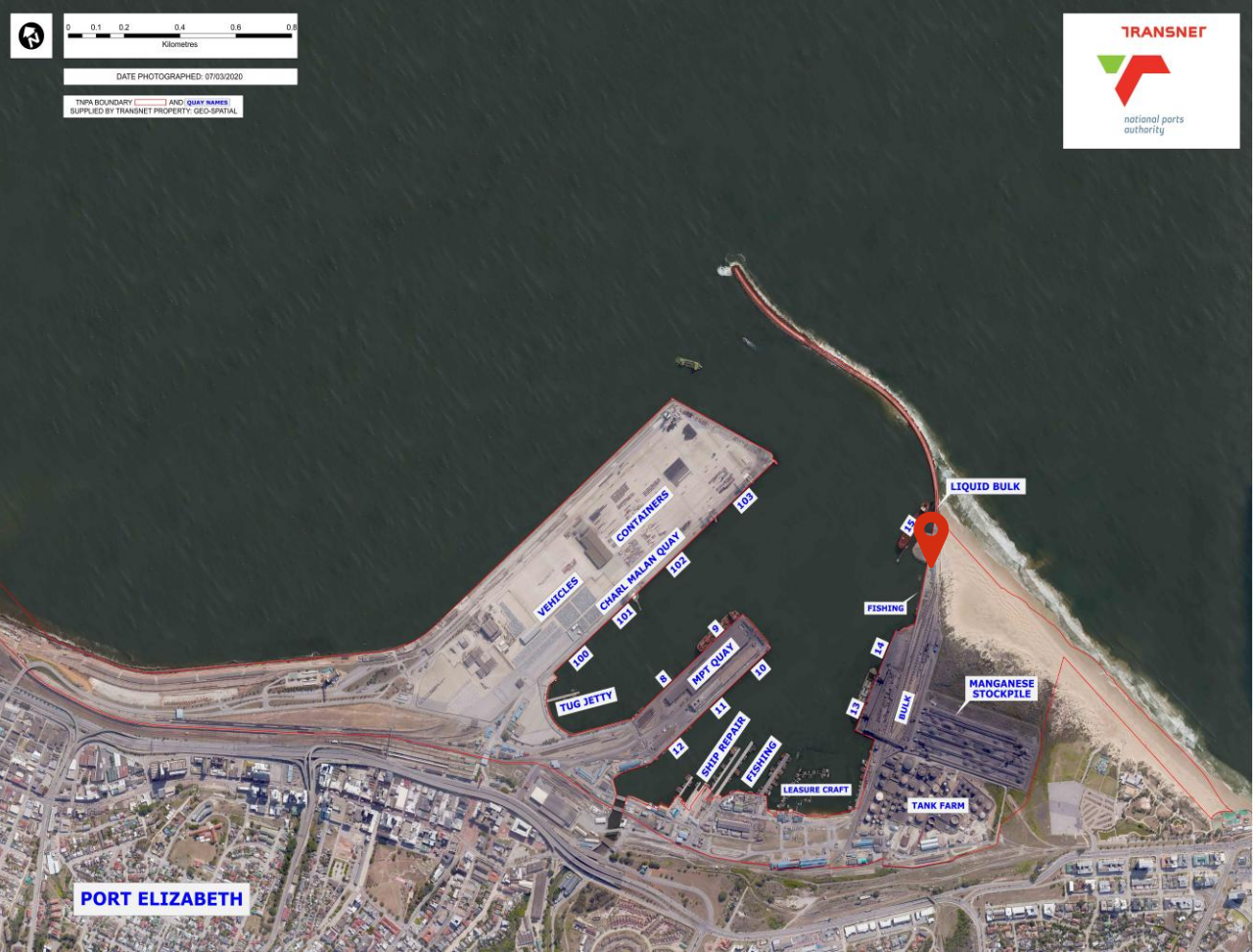
PEH/08/2026/03



EXTENT (M ²)	AVAILABLE FROM	POTENTIAL USE	MAX TENURE
252	Immediate	Offices/ Storage	5 years
1. Vacant property suitable for office or storage supporting port operations 2. Contains garage area (63m²) and office component (106m²) 3. Structurally sound but has suffered vandalism and prolonged vacancy; requires repairs and refurbishment. 4. Key remedial works: roof and ceiling repairs, internal cleaning, repainting, bathroom refurbishment, replacement of gutters, doors, and window frames. 5. Offers opportunity for lessee to customise the space for operational needs.			



PEH/08/2026/04



EXTENT (M ²)	AVAILABLE FROM	POTENTIAL USE	MAX TENURE
46	1 Feb 2027	Offices/ Storage	5 years
1. Small office/storage facility located close to the tanker berth. 2. Well-maintained and suitable for office or storage supporting port operations. 3. No toilet facilities; may require planning for ablution provisions.			

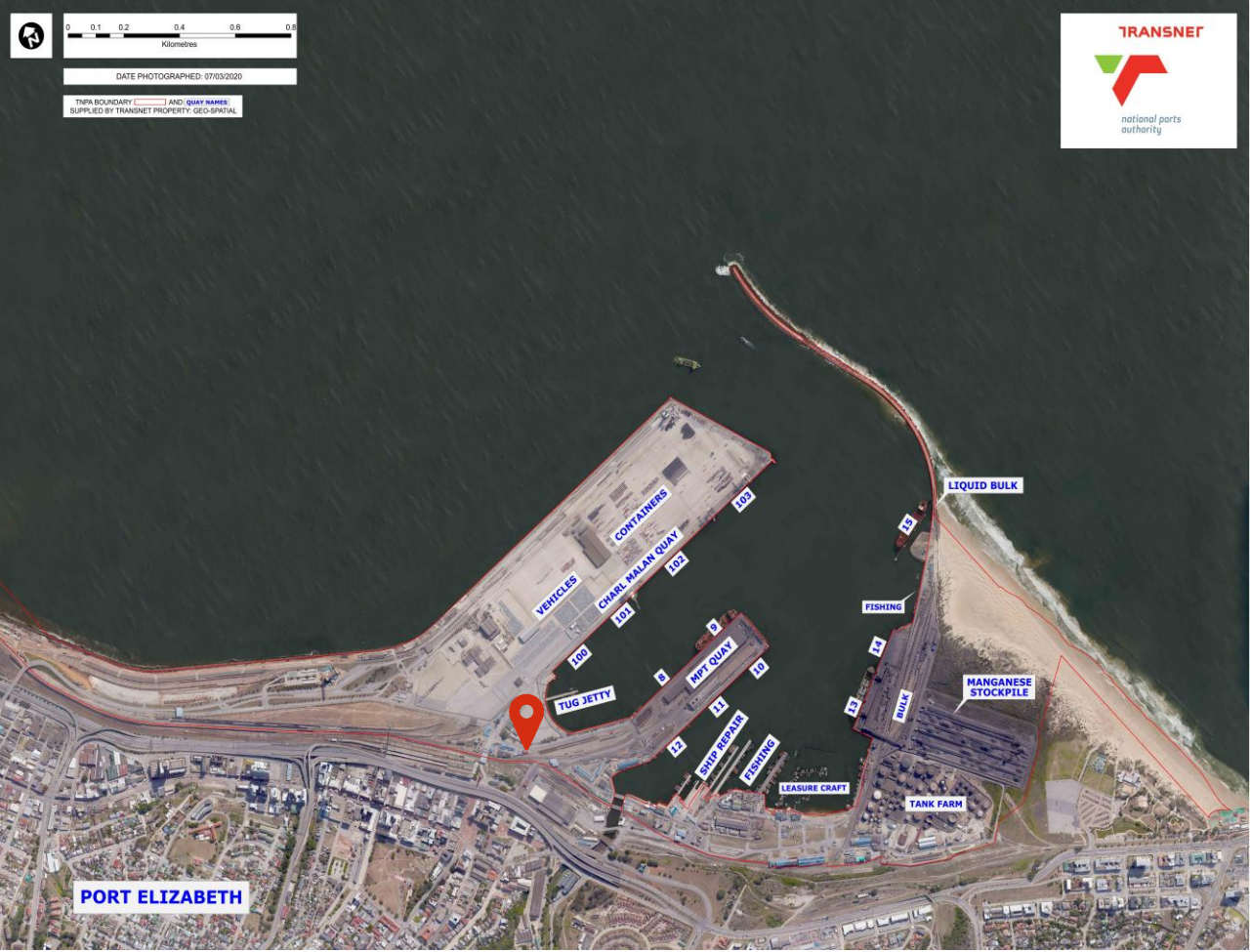


EXTENT (M ²)	AVAILABLE FROM	POTENTIAL USE	MAX TENURE
3,099	Immediate	Offices/ Warehouse/ Cold Storage	5 years

1. Vacant property near the tank farm entrance
2. Ground floor: office space plus open warehouse/workshop with roller shutter access; suitable for workshop, warehouse, or cold storage operations.
3. Upper floor: additional office and open-plan areas; flexible for training or workspace needs.
4. Maintenance required: painting, replacement of security gates/doors, minor ceiling repairs, and refurbishment of ablution/shower facilities.
5. On-site parking available for staff and visitors.

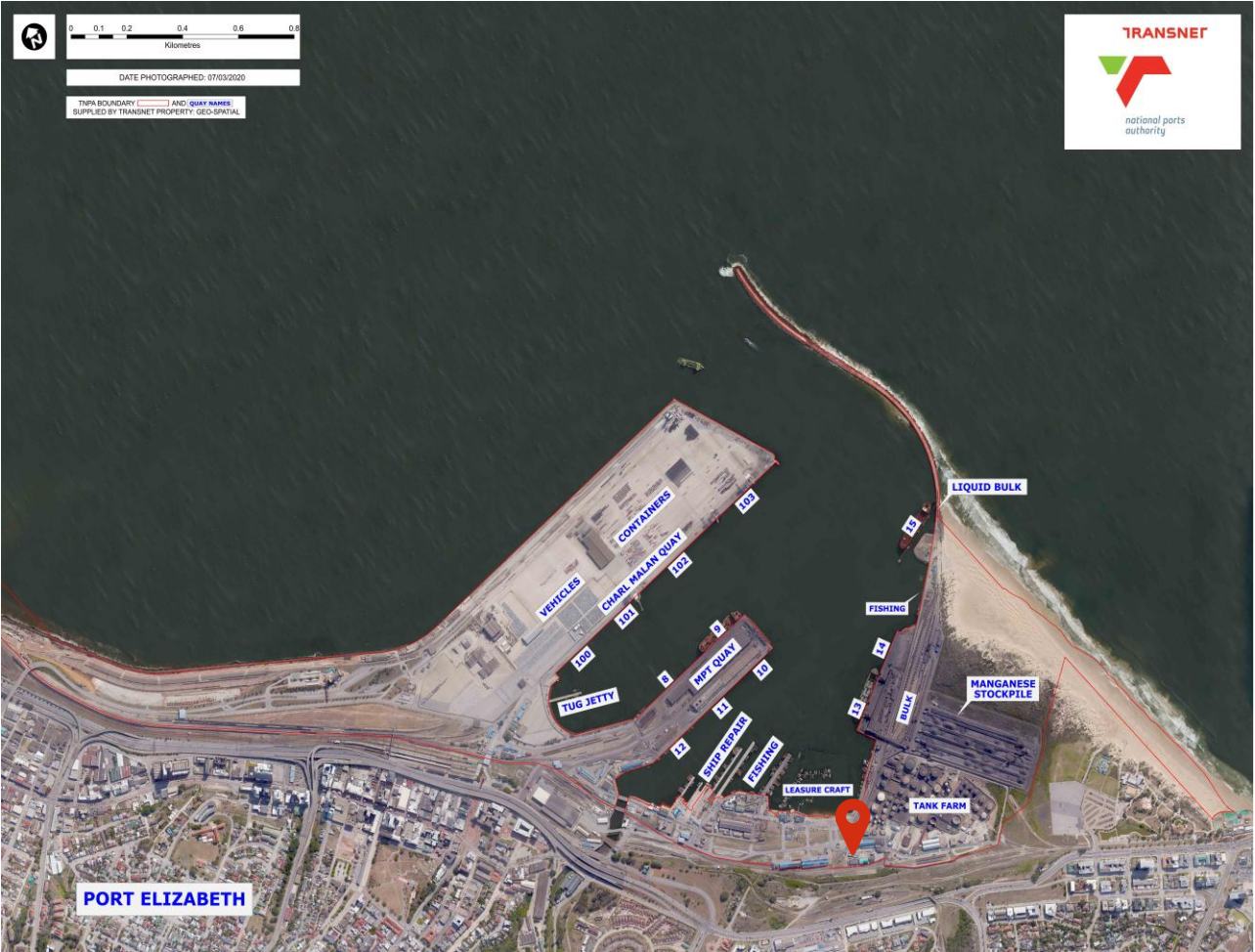


PEH/08/2026/06

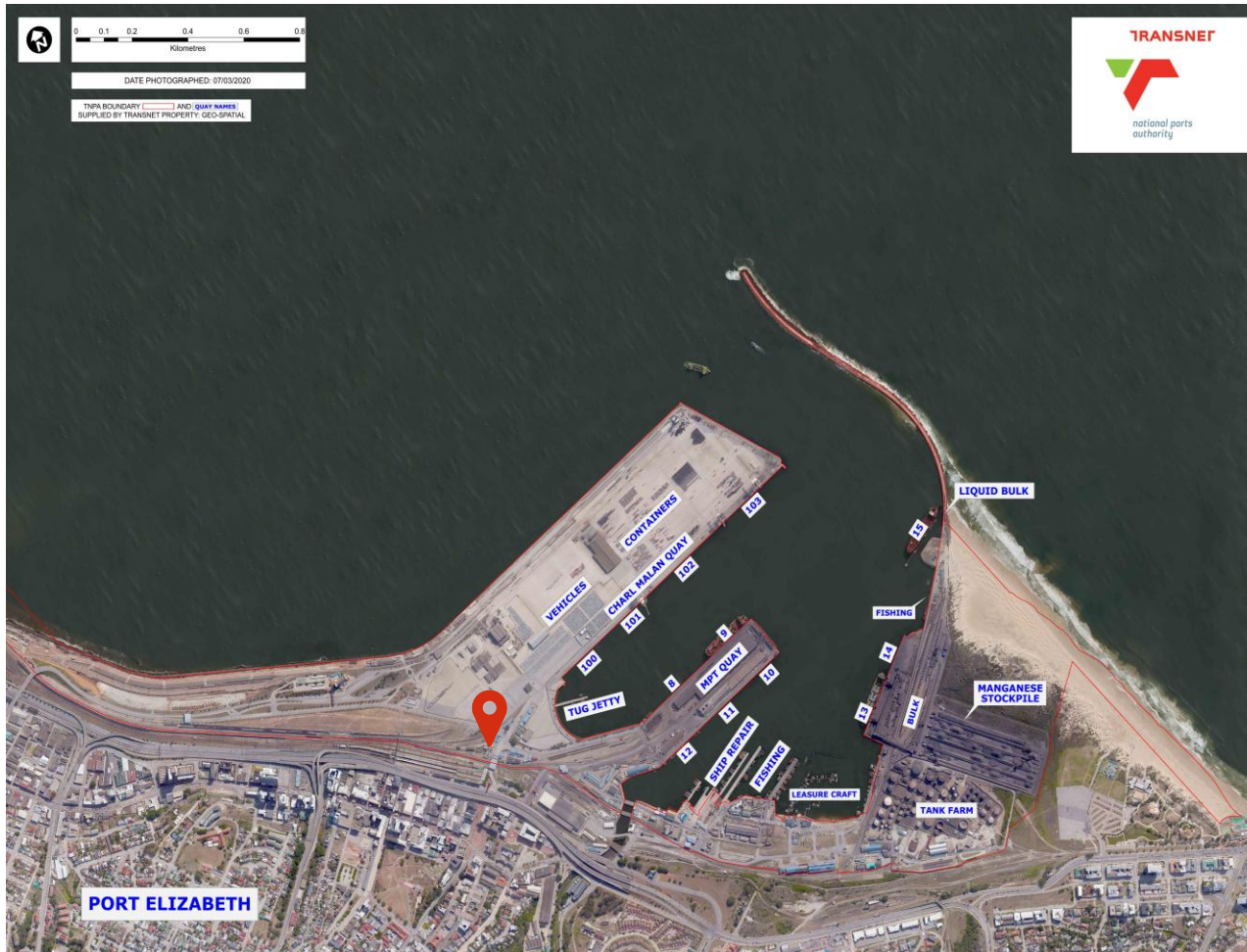


EXTENT (M ²)	AVAILABLE FROM	POTENTIAL USE	MAX TENURE
262	Immediate	Offices/ Storage	5 years
1. Vacant property, previously used for office and bonded storage; flexible for various commercial uses.			
2. Conveniently located near Jetty Street entrance for easy access within the port.			
3. Building in good condition and recently repainted.			

PEH/08/2026/07

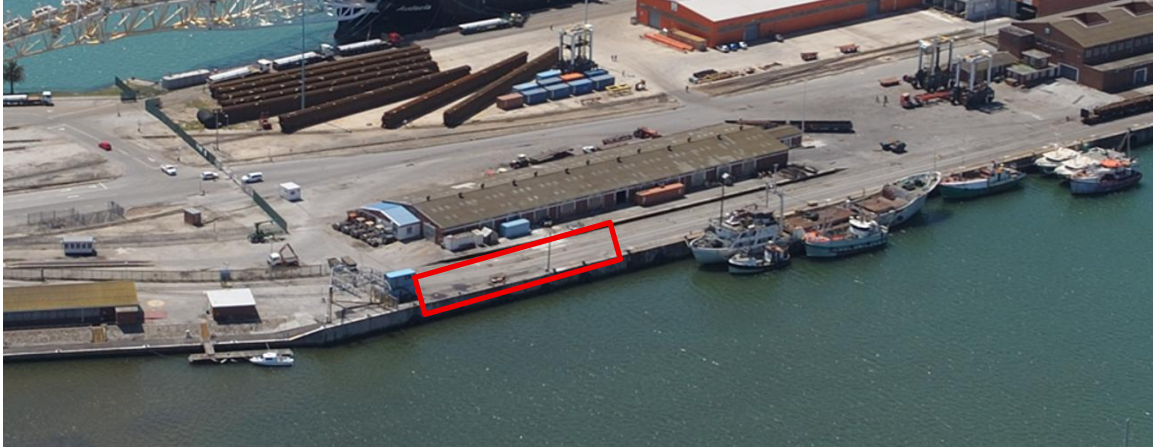


EXTENT (M ²)	AVAILABLE FROM	POTENTIAL USE	MAX TENURE
747	Immediate	Workshop/Storage	5 years
1. Vacant property with storage rooms, garage, and offices; suitable for storage, light workshops, or other port-supportive activities. 2. Located near the Tank Farm. 3. Building has suffered vandalism and deterioration; extensive repairs required. 4. Key maintenance: repair/replace burglar bars, doors, windows, gutters, asbestos roof sheeting, electrical installations; remediate mould and sand ingress. 5. Electrical Certificate of Compliance (CoC) required after electrical works.			



EXTENT (M ²)	AVAILABLE FROM	POTENTIAL USE	MAX TENURE
604	Immediate	Commercial/ Storage	5 years
1. The premises is currently vacant 2. Best suited for equipment storage/light logistics support.			

PEH/08/2026/09



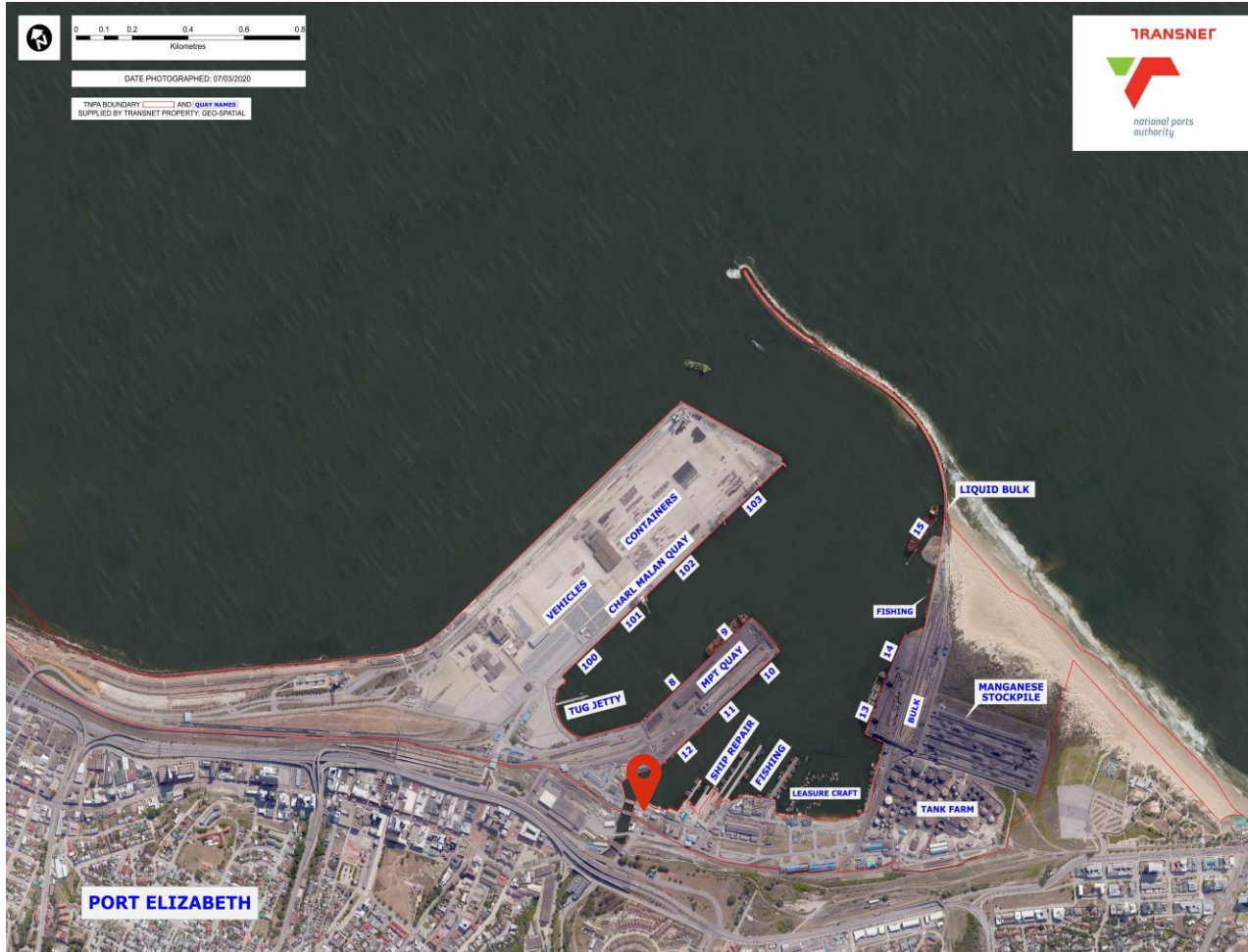
EXTENT (M ²)	AVAILABLE FROM	POTENTIAL USE	MAX TENURE
78	1 Aug 2027	Commercial/ Fishing	5 years
1. Portion of Berth 12 comprising 39m ² quay space & 39m ² back-up area. 2. Existing lease expires 31 July 2027. 3. No infrastructure services or improvements situated on the site; dedicated operational quayside space only. 4. Occupation to be subject to TNPA marine operations, safety, environmental, security and access-control requirements, including Harbour Master and permit-to-work conditions where applicable.			



PEH/08/2026/10



EXTENT (M ²)	AVAILABLE FROM	POTENTIAL USE	MAX TENURE
325	Immediately	Offices/ Storage	10 years
1. Vacant double-storey building located within Maritime Commercial Precinct. 2. Suitable for maritime commercial, office and ancillary storage operations. 3. Refurbishment works are approximately 90% complete, including roof and ceiling repairs, brickwork, windows, doors, flooring, ablutions, electrical fittings and internal finishes.			

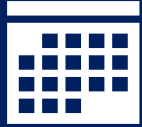


EXTENT (M ²)	AVAILABLE FROM	POTENTIAL USE	MAX TENURE
1,374	Immediately	Offices/ Restaurant	10 years
- Proposed use: low-impact hospitality/commercial (restaurant, offices, events). - Excludes late-night or alcohol-driven operations (night club) - Operating hours, noise, security, and access to be strictly managed. - No outdoor drinking or congregation in common areas. - Vacant and in poor condition – full refurbishment required. - Repairs include structural, plumbing, electrical, and general reinstatement. - Electrical CoC will be required post refurbishment works & prior to occupation.			



Q AND A

Key Reminders



Tender closing date:
2 October 2026 @ 12h00



popeleaseapplications@transnet.net



www.transnetetenders.azurewebsites.net



All clarification requests must be submitted in writing to dedicated email address before the query closing date



Site inspections are strongly encouraged to enable bidders to undertake adequate due diligence and submit informed, realistic and implementable proposals



Bidders are responsible for familiarizing themselves with all RFP requirements, annexures and supporting documentation

TRANSNET



Thank you

